

Evaluating Scrum in complex organizations (questionnaire)

(Please remove the scores from the questions)

- Multiple choice (just one can be selected)
- Checkboxes (many can be selected)

When was the last time you used the Scrum Values and Principles in your team? (#1) *

- Never (-3)
- Today (+3)
- 1 week ago (+1)
- More than a month ago (-3)
- More than three months ago: (-3)

Is the team's Sprint Planning shorter than 2 hours (for a 2 weeks sprint) and 3 hours for a 3 week sprint? (#2) *

- Yes (+3)
- No (-3)

Does your team use a physical KANBAN or task board close to your team for your sprint backlog? (#3) *

- Yes (+3)
- No (-3)

Does the team deliver value to the customers at the end of every sprint? (a product which can be installed and used) (#4) *

No. We produced feature documents, design documents, plan, ...
most sprints.

- 1 (-3)
- 2 (-3)
- 3 (0)
- 4 (+1)
- 5 (+1)

- 6 (+3) Absolutely, we deliver features, enhancement etc. that the customer can potentially benefit from each sprint.

How clear is the team with the priority of work? (#5) *

Not clear at all

- 1 (-3)
- 2 (-3)
- 3 (0)
- 4 (+1)
- 5 (+3)
- 6 (+3)

100% clear

These following events happen every sprint (#6) *

- Sprint Planning (+3)
- Sprint Review (+3)
- Sprint Retrospective (+3)
- Refinement (+3)
- None of the above (-3)

Is the Retrospective on the last day of the Sprint? (#7) *

- Yes (+3)
- Most of the times (-3)
- No (-3)

After each retrospective, the team always has improvement ideas, which are also actioned in the next sprint. (#8) *

Just chat... no action.

- 1 (-3)
- 2 (-3)
- 3 (0)
- 4 (+1)
- 5 (+3)
- 6 (+3)

We talked, we brainstormed and we experiment

On average, how much work is being carried over to the next sprint because it was not completed? (#9) *

0%

- 1 (+3)
- 2 (0)
- 3 (-1)
- 4 (-1)
- 5 (-1)
- 6 (-3)
- 7 (-3)
- 8 (-3)
- 9 (-3)
- 10 (-3)

100%

The number of times clients attend sprint meetings (#10) *

- Every single time (more than 3) (+3)
- Sometimes (1 or 2) (+1)
- Never (-3)

The team agreed on the following (#11) *

- Definition of Done (+3)
- Team Charter (+3)
- None of the above (-3)

The team has measure of: (#12) *

- Velocity for each sprint (+3)
- A way to track progress in the sprint (+1)
- None of the above (-3)

The Product Owner collocated near the team and was accessible whenever needed (#13) *

Sorry what? Product owner?!

- 1 (-3)
- 2 (-3)
- 3 (0)
- 4 (+3)

Absolutely available any time

How empowered is the Product Owner in making decision and prioritizing the backlog?

(#14) *

Zero empowerment

- 1 (-3)
- 2 (-3)
- 3 (0)
- 4 (+1)
- 5 (+3)
- 6 (+3)

Empowered with full support

Does the Product Owner use any specific technique to prioritize the backlog? (#15) *

- Yes (+3)
- No (0)
- I'm not sure (0)

Does the Product Owner have a Backlog ready before the Sprint Planning? (#16) *

- Yes (+3)
- No (0)
- I'm not sure (0)

Does the Product Owner motivate the team? (#17) *

- Yes (+3)
- No (0)

Does every single team member (not including Scrum Master & Product Owner) attend the daily standup? (#18) *

Never had a full team attending

- 1 (-3)
- 2 (-3)
- 3 (0)
- 4 (+1)
- 5 (+3)
- 6 (+3)

Every Single Day

During daily standup... (#19) *

- The team reports to the Scrum Master (-1)
- The team reports to the manager if there's a manager there (-3)
- The team reports to the team leader if there's a leader there (-1)
- The team members give each other an update (+1)
- The team collaborates with each other in order to meet the sprint goal (+1)
- None of the above (0)

Who else attends the team's daily standup apart from the team members (whether it is all the time, or sometimes)? (#20)*

- Product Owner (+3)
- Manager (any kind) (-3)
- Stranger who I don't know (-3)
- None of the above (0)

Is anyone apart from the Scrum Roles disrupting the Team? (#21)*

- Yes (-3)
- No (+1)

Does the team commit collectively to the Sprint Goal? (#22)*

- Yes (-3)
- No (+3)

Does the team have spare time to invest in learning? (#23)*

- Yes (+1)
- No (-1)

Is there an ordered backlog that is easily accessible by the team? (#24) *

I'm sorry, what are you talking about?!

- 1 (-3)
- 2 (-3)
- 3 (0)
- 4 (+1)
- 5 (+3)
- 6 (+3)

Yes, every team member knows about it!

Who writes user stories in the team? (#25) *

- Product Owner (+3)
- Scrum Master (-3)
- Any team member (-3)
- None of the above (-3)

Does the team use big requirements documents or huge user stories? (#26) *

- Yes (-3)
- No (+3)

The average time for a Backlog Refinement meeting in my team is: (#27) *

- An hour or less (+3)
- Hour and a half to three hours (0)
- I don't know (0)
- Over three hours: (-3)

Which of the following describes the team? (#28) *

- 9 team members or less (not including Scrum Master & Product Owner) (+1)
- The whole team sits together (+1)
- None of the above (-3)

Does your team use any of the following? (#29) *

- ATDD (+3)
- TDD (+3)
- BDD (+1)
- None (-3)

Does the Software have unit tests and are they all passed at the end of the Sprint?

(#30) *

- YES (+3)
- NO (-3)

Does the Software have Acceptance Criteria tests? (#31) *

- YES (+3)
- NO (-3)

Does the team do any scheduled pairing during the sprint? (#32) *

- I don't know what pairing means (0)
- No pairing at all (-3)
- Once a week (0)
- Twice a week (+1)
- Over three times a week (+3)

Does your team have clear visibility of the technical debt and know the size? (#33) *

- Yes (+3)
- No (-3)
- Some (-1)

On average, how long does it take from the time a request for a training course is made to the time it was realized? (#34) *

- Does not apply as I am a contractor (N/A) (0)
- I have never asked for specific training (0)
- 1 week (+3)
- More than 3 weeks (+1)
- More than 2 months (-1)
- More than 4 months (-3)
- I asked but was not approved (-3)

Does the team use a Burndown or Burnup chart that is visible and physically near the team? (#35) *

- Yes (+3)
- No (-3)

To have a conversation up to 30 minutes with a colleague outside my team, I generally need to (#36) *

- Book on the calendar (-3)
- Send an email (-3)
- Book on the calendar and send an email (-3)
- Walk and talk to him (+3)

Generally, how accurate is the team's work estimation? (#37) *

- Mostly underestimated (-1)
- Mostly accurate (+3)
- Mostly overestimated (-1)
- I don't know (-1)

On average, how many bugs (any kind) does the team get in previously completed sprints? (#38) *

- None (0)
- 1 – 5 (-1)
- 6 – 10 (-3)
- > 10 (-3)

How many times has a deadline been changed in the last 3 months? (#39) *

- Never (+3)
- 1 – 3 (-1)
 - 4 – 6 (-3)
 - 7 – 10 (-3)
 - > 10 (-3)

Do I understand the full scope of the project I am working on? (#40) *

- Not at all
- 1 (-3)
 - 2 (-3)
 - 3 (0)
 - 4 (+1)
 - 5 (+3)
 - 6 (+3)
- I understand the full scope

Do I understand the vision for the product(s) I am working on? (#41) *

I don't know the vision for the product(s)

- 1 (-3)
- 2 (-3)
- 3 (0)
- 4 (+1)
- 5 (+3)
- 6 (+3)

I know it perfectly

Do I fully understand what other people on the team are doing? (#42) *

Not at all

- 1 (-3)
- 2 (-3)
- 3 (0)
- 4 (+1)
- 5 (+3)
- 6 (+3)

I understand and can estimate their work

Who plays the role of Scrum Master in your team? (#43) *

- Team leader (-1)
- Manager (Any kind) (-1)
- Architect (-1)
- Other person who is higher in the hierarchy (-1)
- Another peer (+3)
- We don't have a Scrum Master (-1)

Is there a clear and realistic Roadmap? (#44) *

- YES (+3)
- NO (-3)